

TONBRIDGE & MALLING BOROUGH COUNCIL

OVERVIEW AND SCRUTINY COMMITTEE

21 June 2011

Report of the Chief Executive

Part 1- Public

Matters for Recommendation to Cabinet

1 KEY IMPROVEMENT PRIORITIES (2010/11) – FULL YEAR OUTTURN

Summary

This report, including Annex 1 (separate document), reviews progress against previously published improvement actions to achieve our key priorities for 2010/11 and seeks Members' endorsement of the full year outturn.

1.1 Introduction

- 1.1.1 Most Members will be aware that we normally publish an annual performance plan during the summer of each year, titled *Spotlight on our performance*. Each of these plans has also reviewed the Council's performance over the previous year. This includes taking stock of progress against previously published improvement actions to achieve our key priorities. At a more strategic level, last year's *Spotlight* also summarised the main outputs and outcomes for 2009/10 for each key priority.
- 1.1.2 In view of the extraordinary financial and legal uncertainties impacting on the public sector, *Spotlight* has not been formally updated for 2011/12. This year service managers have updated the progress report that was presented to Cabinet on 12 January. This update is Annex 1 to this report. It sets out the full year outturn for the full range of improvement actions to achieve last year's key priorities.

1.2 Review

- 1.2.1 The 2010/11 Key Priorities for improvement were:
- Manage the Council's financial resources and performance to meet the challenges of the recession and its impact on public finances.
 - Promote and support the sustainable regeneration and economic development of Tonbridge town centre.
 - Secure a continuing supply of affordable housing across all tenures and work to prevent homelessness.

- Involve, safeguard and meet the needs of children and young people.
- Achieve a cleaner, smarter and better maintained street scene and open space environment.
- Work with partners to:
 - Reduce crime, anti-social behaviour and the fear of crime
 - Promote, encourage and provide opportunities for healthy living
 - Make a positive local contribution to tackling the causes and effects of climate change
 - Achieve further shared priorities to improve residents' quality of life in Tonbridge and Malling.

1.2.2 In summary, the overall position in completing the improvement actions to achieve these priorities is shown in the following table:

Improvement actions:	Number	Percentage
- Complete	69	39%
- Ongoing	96	55%
- Not started	11	6%
Total	176	100%

Members' attention is drawn to the significant progress that has been achieved while recognising that a majority of actions are still ongoing. This is not surprising in view of the long term nature of most of the key priorities, the range of actions involved and the fact that many of these actions involve working with partners and outside agencies in a difficult and uncertain financial 'climate'.

1.3 Legal Implications

1.3.1 There is no direct statutory requirement to specify a set of key priorities and review progress in achieving them. However, many of them are underpinned by statutory requirements.

1.4 Financial and Value for Money Considerations

1.4.1 Establishing and subsequently achieving significant progress against the Council's key priorities are central to effective performance management and delivering value for money.

1.5 Risk Assessment

1.5.1 There would be a material risk to the Council's reputation and standing were it not to achieve significant progress against previously published key priorities.

1.6 Equality Impact Assessment

1.6.1 See 'Screening for equality impacts' table at end of report.

1.7 Recommendations

1.7.1 We recommend that the outturn position for our 2010/11 key improvement priorities as set out in Annex 1 be endorsed.

Background papers:

Nil

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Chief Executive
for Management Team

Screening for equality impacts:		
Question	Answer	Explanation of impacts
a. Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?	No	The decision concerns the outturn position for 2010/11.
b. Does the decision being made or recommended through this paper make a positive contribution to promoting equality?	No	As above.
c. What steps are you taking to mitigate, reduce, avoid or minimise the impacts identified above?		

In submitting this report, the Chief Officer doing so is confirming that they have given due regard to the equality impacts of the decision being considered, as noted in the table above.